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Senior Advisor to the President

Principles and Philosophies for Development of Ongoing Partnerships to Support Food-Health Research

June 5, 2014









Who and what is FNIH?

Portfolio Overview

Select FNIH Programs

Lessons Learned





Building partnerships for discovery and innovation to improve health.

Purpose

- → To support the NIH in its mission;
- → To advance collaboration with biomedical researchers from universities, industry and not-for-profit organizations.

Structure

- 501(c)(3) not-for-profit organization;
- Independent Board of Directors;
- NIH Director and FDA Commissioner ex-officio Board Members

Highlights

- Raised >\$750 million since 1996;
- Supported >400 projects, ~100 currently active;
 - research partnerships
 - scientific education/training
 - conferences/events
 - capital programs
- 94 cents of every dollar spent directly supports programs;
- 4-star Charity Navigator rating for past seven years.

Our role...

What we do, how we do it...

Identify:

- Important scientific problem
- Key players
- Resources required and sources of support
- Neutral convener; trusted party to provide safe harbor for discussions

Establish:

- Highest level of ethical standards
- Clear goals and milestones
- Effective mechanism to generate scientific consensus
- Nimble infrastructure and expert project management



Facilitate:

- Discussions with key opinion leaders and regulatory decision makers
- Integrated approach to crosssector partnerships
- Communications; ensure all partners' voices are heard;

Enable:

- Sharing of data and expertise to collaboratively address medical needs
- Resource mobilization
- Management of grants, contracts, and projects; oversee and conduct research



Board of Directors

- Charles Sanders, MD ret. GSK
- Mrs. William McCormick Blair Lasker (Emeritus)
- Kathy Bloomgarden, PhD Ruder Finn
- Mrs. William Cafritz Kennedy Center
- James Donovan Goldman Sachs
- Joseph Feczko, MD retired Pfizer
- Maria Freire, PhD FNIH
- Miles Gilburne ZG Ventures
- Paul Herrling, PhD Novartis
- Ronald Krall, MD ret. GSK
- Sherry Lansing Sherry Lansing Foundation
- Freda Lewis-Hall, MD Pfizer
- Edison Liu, MD, PhD Jackson Labs
- Ann Lurie Lurie Investments, Inc.

- Joel Marcus Alexandria Real Estate Equities
- Steven Mayer ret. Human Genome Sciences
 & CoGenesys
- Paul Montrone, PhD Perspecta Trust
- Martin Murphy, PhD AlphaMed Consult
- Garry Neil, MD retired Johnson and Johnson
- Steven Paul, MD Weill Cornell Med College
- Hon. John Porter Hogan Lovells
- Mrs. Jillian Sackler, DBE AMS Found
- Mrs. Lily Safra Safra Foundation
- Ellen Sigal, PhD Friends of Cancer Research
- Solomon Snyder, MD Johns Hopkins
- Nina Solarz philanthropist
- Samuel Thier, MD Harvard Medical School
- Anne Wojcicki 23andMe

NIH Director/FDA Commissioner ex-officio Board members



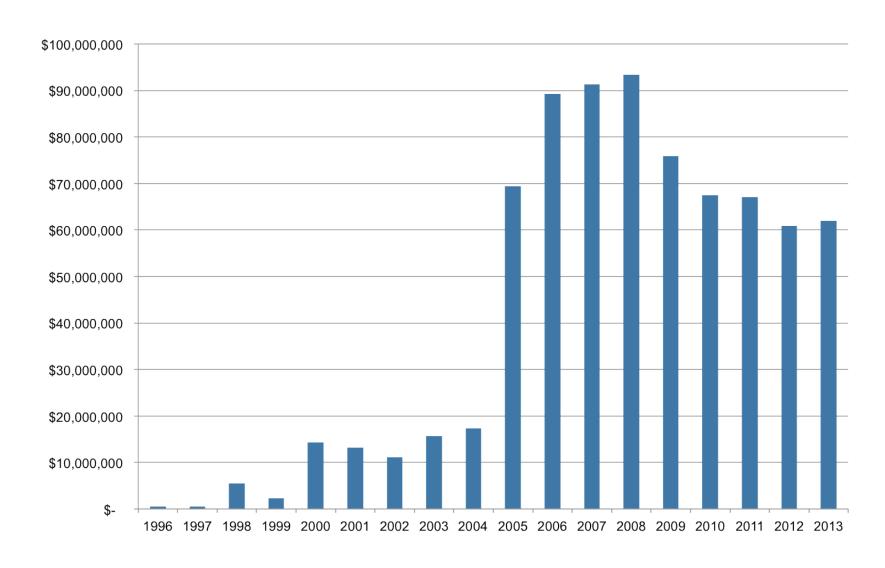
Our Partners

- Government agencies
- Industry
- Associations
- Foundations
- Philanthropists
- Individuals & families



Fundraising Since Inception

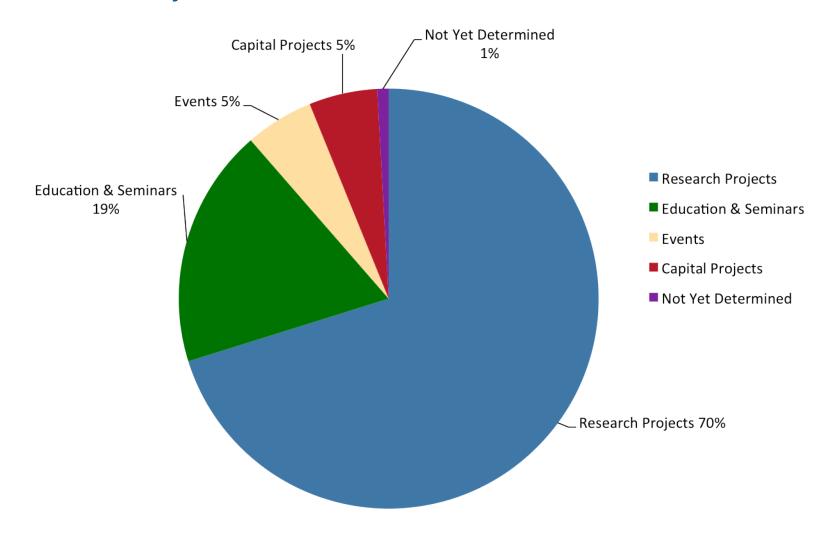






Current Portfolio

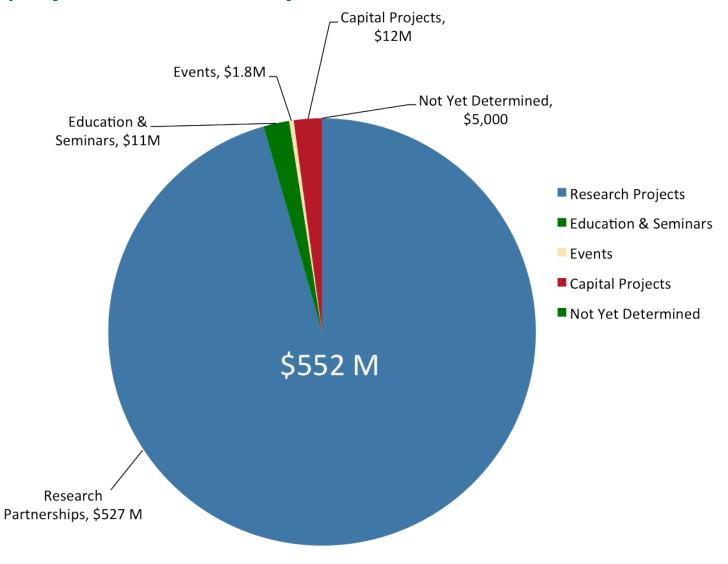
114 Active Projects



Funds Raised

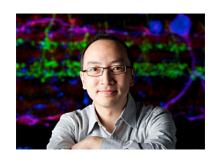
FOUNDATION FOR THE NATIONAL INSTITUTES OF Health

Current portfolio – 114 Active Projects



Select FNIH Programs









National Institutes of Health

















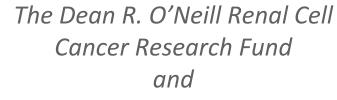




Individual Donors







The Dr. Edward T. Rancic Memorial Fund for Cancer Research





Support for Dr. Childs' laboratory

Immunotherapies for renal cell

cancer







- Boo!Run for Life each October
- Post-doc for 2-3 years in Dr.
 Childs NHLBI laboratory
- Total raised over \$570,000
- Over 1000 donors



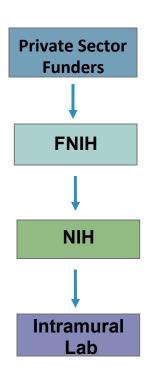


3 Small National Eye Institute Projects

- Research on uveitis and macular degeneration;
- Support for 2 NEI intramural investigators
- Funders: 3 industry partners
- Funding <\$50K each

FNIH provides:

- Neutral third party "space" between funders and NEI;
- Additional fundraising, if necessary;
- Minimal administrative costs.





ADNI



- \$150M natural history study of over 1200 participants:
 - normal cognitive aging;
 - subjective memory complaints (SMC);
 - mild cognitive impairment (MCI);
 - early Alzheimer's disease (AD).



- Launched in 2004 at more than 55 clinical sites in the US and Canada.
- Facilitate the utilization and evaluation of neuroimaging and other biomarkers for use in clinical trials aimed at slowing the onset and progression of AD:
 - develop and standardize methods;
 - acquire data and make available to the research community;
 - form a collaborative network of clinical and imaging sites.

ADNI PPP Structure





Private/Philanthropic



Erika Tarver, Renee Bullion, Andrea Baruchin





John Hsiao, Laurie Ryan



Jagust

Genetics Core: Indiana: Saykin

MRI Core: Mayo: Jack

Clinical Core: UCSD: Aisen Mayo: Petersen **ADNI Executive Committee**

PI: Mike Weiner **Administrative Core: UCSF**

Biomarkers Core: UPenn: Trojanowski/ Shaw **Publications Core:**

Harvard: Green **Biostatistics Core:**

UCD: Beckett

Informatics Core: **UCLA: Toga**

Pathology Core: WashU: Morris

59 Clinical Sites





- An alliance among NIH, 10 biopharmaceutical companies, several not-forprofit organizations and FNIH to:
 - transform the current model for developing new diagnostics and treatments;
 - jointly identify and validate promising biological targets of disease.
- Beginning with three disease areas:
 - Alzheimer's disease;
 - Type 2 diabetes;
 - Rheumatoid arthritis & lupus.





Current AMP Partners



Alzheimer's disease

Type 2 Diabetes

RA & Lupus

Industry members























Government members







National Institute of Arthritis and Musculoskeletal and Skin Diseases National Institute of

Allergy and Infectious Diseases





Non-profit members

alzheimer's Rassociation
GEOFFREY BEENE













AMP Research Plans & Progress

Disease area	Research plan topics	Deliverables and Progress as of May, 2014
Alzheimer's disease	Topic A: Validate biomarkers of disease within NIA- funded clinical trials Topic B: Conduct network analysis on human brain samples to identify genetic nodes and networks linked to AD	 NIA 5-year grants for 3 underlying clinical trials awarded in November 2013; trials underway → Three NIA 5-year network analysis grants awarded in November 2013; a fourth grant funded through FNIH was awarded in April 2014; data sharing platform in development
Type 2 diabetes	Phase 1: Create a knowledge portal containing comprehensive genotype/phenotype datasets in T2DM and complications Phase 2: Conduct targeted sequencing of high priority targets of interest	 → Two NIDDK grant solicitations to fund the knowledge portal released April 2014; complementary FNIH scheduled for release by June 2014 → FNIH RFPs for targeted sequencing scheduled for release in late 2014/early 2015
Rheumatoid arthritis and lupus	Phase 0/1: Collect blood and tissue and establish pathway/network maps of RA & SLE. Make all data available via a knowledge portal. Phase 2: Conduct additional focused analyses to stratify patient populations and validate potential therapeutic targets	 NIAMS grant solicitations to fund Phase 0/1 released March 2014. → FNIH supplemental grants to be released late 2014/ early 2015





Extended Executive Committee

- Bill Chin, PhRMA
- Bill Hait, J&J
- Jim Sullivan, AbbVie
 Janet Woodcock, FDA
- Patrick Vallance, GSK
 Tachi Yamada, Takeda
- Doug Williams, Biogen Idec
- Rupert Vessey, Merck
 Elias Zerhouni, Sanofi

Core Executive Committee

- Francis Collins, NIH
- Members

Co-chairs

- Francis Cuss, BMS Richard Hodes, NIA
- Kathy Hudson, NIH
- Tom Insel, NIMH

- Mikael Dolsten, Pfizer
- Steve Katz, NIAMS
- Rick Lifton, YALE
- Jan Lundberg, Lilly Griffin Rodgers,

NIDDK

FNIH program management

Alzheimer's disease **Steering Committee**

Co-chairs

- Mike Decker, AbbVie
- Neil Buckholtz, NIA

EC Liaison

Richard Hodes, NIA

Members

- Maria Carrillo, ALZ
- Xiaoming Guan, GSK
- Tim Harris, Biogen Idec
- Walter Koroshetz, NINDS
- Nick Kozauer, FDA
- Mark Mintun, Lilly
- Pat Walicke, NINDS

Type 2 Diabetes Steering Committee

Co-chairs

- Andy Plump, Sanofi
- Phil Smith, NIDDK

EC Liaison

Griffin Rodgers, NIDDK

Members

- Keith Demarest, J&J
- Joe Hedrick, J&J
- Dermot Reilly, Merck
- Hartmut Ruetten, Sanofi
- Melissa Thomas, Lilly
- · Jeff Pfefferkorn, Pfizer
- Liangsu Wang, Merck
- Dan Rader, UPENN

RA, SLE & related diseases **Steering Committee**

Co-chairs

- Marty Hodge, Pfizer
- Bob Carter, NIAMS

EC Liaison

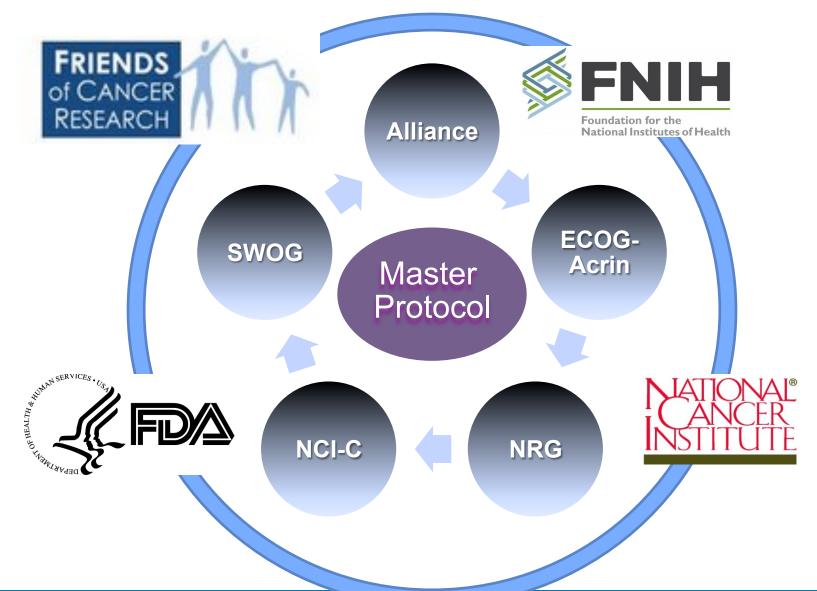
Bob Carter, NIAMS

Members

- Christopher Arendt, Sanofi
- Beth Axtell, Arthritis Foundation
- Carolyn Cuff. AbbVie
- Ellen Goldmuntz. NIAID
- Satwant Narula, BMS
- Lisa Olson, AbbVie
- Dan Rotrosen, NIAID
- Susana Serrate-Sztein, NIAMS
- Jonathan Zalevsky, Takeda
- Dennis Zaller, Merck
- Jeff Browning, ALR/RFI





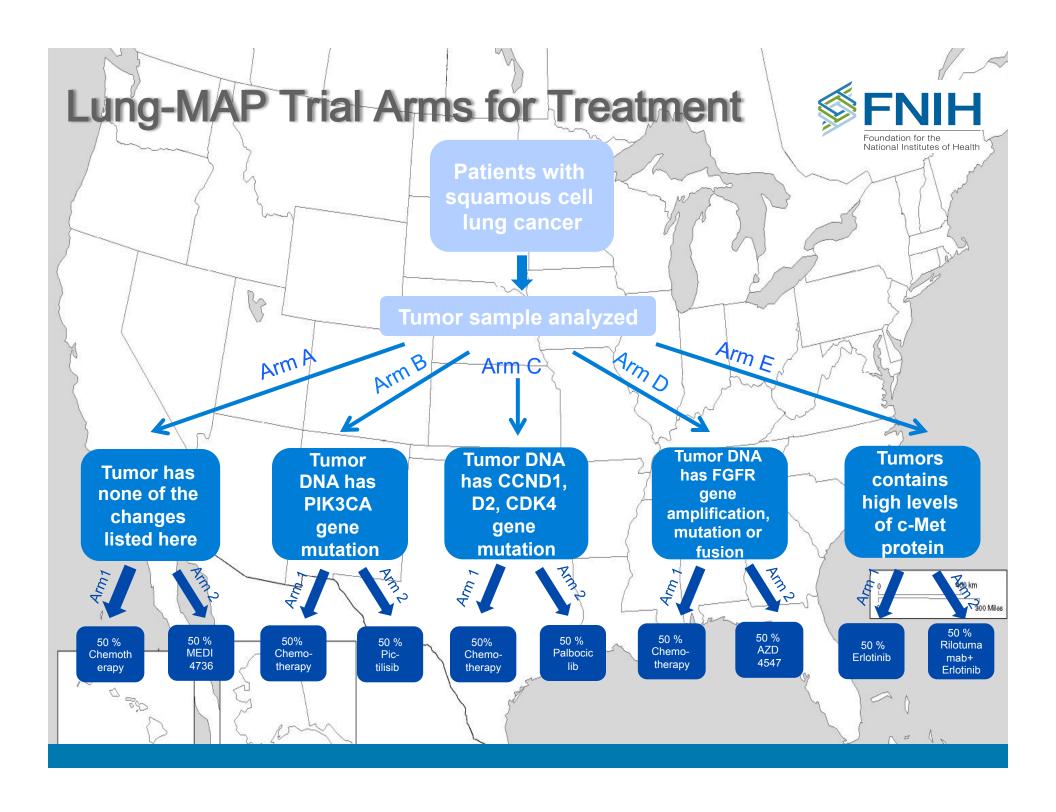


Lung-MAP



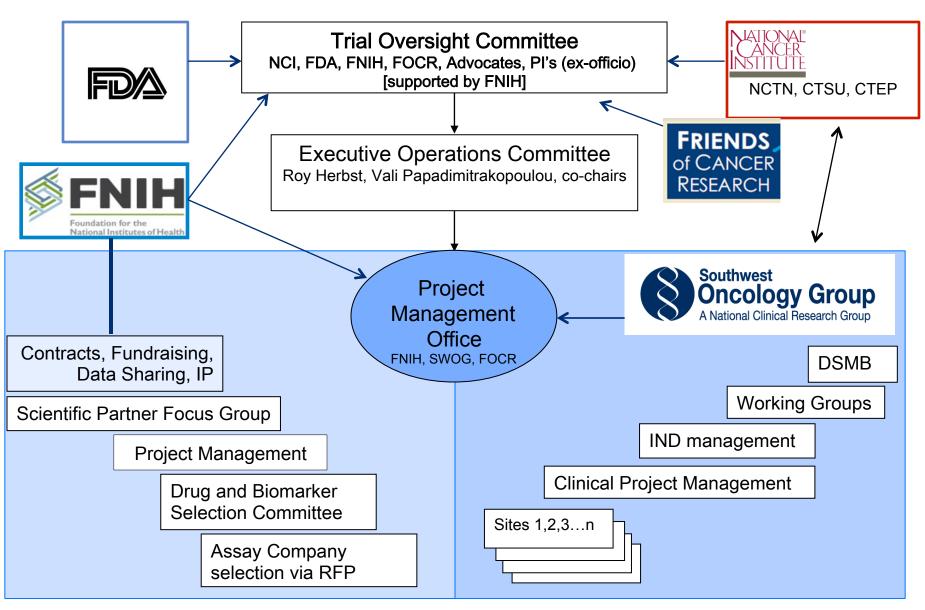
- The problem targeted therapies makes recruitment for cancer trials more costly and difficult;
- In squamous cell lung cancer, targeted drugs are predicted to work in only 5-20% of patients - requiring screening of huge numbers to meet trial accrual goals;
- Multi-arm Master Protocol with a common trial infrastructure;
- Screen large numbers of patients (>6000) for multiple targets by a broad-based next-gen sequencing platform - reduces the screen failure rate;
- 5 drug companies currently participating
- Designed to facilitate FDA approval of new drugs.





Lung-MAP Governance





Partnership "must-haves"

Lessons Learned



- A matrix that is greater than the sum of its parts;
- Well defined objectives, budgets, milestones and deliverables;
- Common governance, rules and legal framework;
- Realistic funding goals, expectations and timelines;
- Projects aligned with donor interest;
- Appreciation of the value of gifts;
- Collaboration adds complexity: must "play nice with others!";
- Nimble, transparent and accountable.





"When you've seen one partnership...you've seen one one partnership."